

## ABSTRACT

5 Frameworks and methods for executing large-scale build and operate programs, such  
as sporting events, and particularly an Olympic Games. A framework of interlinked build,  
operate, and management processes is formed in accordance with the program requirements,  
which are specified in terms of deliverable products or service levels. Links between  
individual processes can only be traversed when exit criteria are satisfied. Methodologies are  
described that can be used to determine the exit criteria. Once a framework is established, a  
10 schedule control plan, by way of significant milestones, is determined. The milestones are  
chosen to correspond with links between processes that span process streams or project  
teams.

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